Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A F	or th	e 201	8 calendar year, or tax year begin		, ,	and endir	ng		06	5/30 <b>,20</b>	19	
<b>B</b> c	neck if ap	oplicable:	C Name of organization UNIVERSITY FOUNDATION	OF CALIFORNIA	SAN FRA	NCISCO		D Employer ide	entifi	cation numb	er	
	Addre	ess	Doing Business As					94-2829	91	4		
	† `	change	Number and street (or P.O. box if mail is r	not delivered to street address	3)	Room/suite		E Telephone n	umbe	r		
	+	return	220 MONTGOMERY ST 5TH	FL				(415) 47	6 – 3	3618		
	+	inated	City or town, state or province, country, a	and ZIP or foreign postal code				,				
	Amen	ided	SAN FRANCISCO, CA 9410	= :				G Gross receip	ts \$	736,7	758,	921.
		cation	F Name and address of principal officer:	SAMUEL HAWGOO	D			H(a) Is this a grou	up retu			X No
	_ pendi	ng	220 MONTGOMERY ST 5TH			CA 9410	04	subordinates H(b) Are all subord		included?	Yes	No
$\overline{}$	Tax-ex	empt st	<u> </u>	) ◀ (insert no.)	4947(a)(1) c			` '		st. (see instruction		
			WWW.UCSF.EDU	) (medit no.)	10 17 (4)(1)	<i>31</i>   02		H(c) Group exem	ntion r	number <b>&gt;</b>	,	
				Association Other		L Year o		on: 1982 <b>M</b>			icile:	CA
	art I		mmary	, togodiation   Carter								
			y describe the organization's mission or	most significant activities	· SEE SC	HEDULE	0					
Governance												
Ver	2	Check	k this box 🕨 🔃 if the organization di	scontinued its operations	s or dispose	d of more that	an 25% d	of its net asset	S.			
ô	3	Numb	per of voting members of the governing	body (Part VI, line 1a)					3			37.
حة س	4	Numb	per of independent voting members of the	he governing body (Part V	/I, line 1b)				4			37.
Activities &			number of individuals employed in cale						5			0.
÷			number of volunteers (estimate if necess						6			60.
ĕ	7a	Total	unrelated business revenue from Part VI	III, column (C), line 12					7a	-	731	,405
			nrelated business taxable income from F						7b	-	731	,405
								Prior Year		Curre	nt Ye	ar
Ф	8	Contri	ibutions and grants (Part VIII, line 1h)				45	59,384,29	2.	364,	307	,068.
Revenue	9	Progra	am service revenue (Part VIII, line 2g)		COPY	Y FOR			0.			0
ě			tment income (Part VIII, column (A), line		PUBLIC IN	ISPECTION	16	58,769,44	3.	16,	169	,103.
œ	11		revenue (Part VIII, column (A), lines 5,					1,32			-1	,833
	12		revenue - add lines 8 through 11 (must				62	28,155,05	5.	380,	474,	,338.
	13	Grant	s and similar amounts paid (Part IX, colu	ımn (A), lines 1-3)			28	34,776,31	4.	337,	159	,274.
	14		fits paid to or for members (Part IX, colur						0.			0
ģ	15		ies, other compensation, employee bene						0.			0
Expenses	16a	Profes	ssional fundraising fees (Part IX, column	(A), line 11e)					0.			0
e x			fundraising expenses (Part IX, column (I		0							
Ш	17	Other	expenses (Part IX, column (A), lines 11a	a-11d, 11f-24e)				10,674,53				,437.
			expenses. Add lines 13-17 (must equal					95,450,85				,711.
	19	Rever	nue less expenses. Subtract line 18 from	n line 12			33	32,704,20	3.	33,	045	,627.
ces							Beginn	ing of Current \	ear/	End o	f Year	
sets	20	Total	assets (Part X, line 16)				2,18	37,717,10	4.	2,304,	662,	,869.
t As	21	Total	liabilities (Part X, line 26)				33	37,433,81	6.			,902.
Net Assets or Fund Balances	22	Net as	ssets or fund balances. Subtract line 21	from line 20			1,85	50,283,28	8.	1,955,	504,	,967.
Pa	rt II	Sig	gnature Block									
Und	der per	nalties o	of perjury, I declare that I have examined thi complete. Declaration of preparer (other than	s return, including accompa	nying schedu	les and stater	ments, an	d to the best of	my	knowledge a	nd bel	ief, it is
liue	, corre	Ct, and	complete. Declaration of preparer (other than	officer) is based off all filloffi	nation of wind	on preparer na	as ally Kill	Jwieuge.				
C: ~	_											
Sig He			Signature of officer					Date				
пе	е											
			Type or print name and title									
Dair		Print/	/Type preparer's name	Preparer's signature		Date		Check	if	PTIN		
Paid		DAV	ID M SACARELOS	DAVID M SACAREL	OS	06/04	/2020			P000828		
	oarer Only	Firm's	sname ▶ SEILER LLP					I IIIII O EII T		1624276		
	City	Firm's	s address THREE LAGOON DR STE 400	REDWOOD CITY, CA 9406	5			Phone no.	650	-365-46	546	
Мау	the I	RS dis	scuss this return with the preparer showr	n above? (see instructions	)			<u> </u>		X Yes	š	No
For	Pape	rwork	Reduction Act Notice, see the separate	e instructions.						Form	990	(2018)

Form 990 (2018) Page 2 Part III **Statement of Program Service Accomplishments** Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: SEE SCHEDULE O 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?.... If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code: 337,159,274. including grants of \$ ) (Revenue \$ ) (Expenses \$ ATTACHMENT 4b (Code: including grants of \$ 4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ 4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ **4e** Total program service expenses ▶ 337,159,274.

JSA 8E1020 1.000 Form 990 (2018) Page 3

Part	V Checklist of Required Schedules		1	
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
_	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			v
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	,		Х
5	election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i> .  Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	4		
5	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	3		- 21
U	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	-		
-	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Х	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a		X
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	.		v
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		X
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	44-1		Х
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	Х	
	Did the organization report an amount for other habilities in Part X, line 25? If Yes, complete schedule D, Part X.  Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	TTE	21	
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
124	Schedule D. Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If	4		
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	_		37
4.0	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	4.0	v	
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		Х
20.0	If "Yes," complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
- '	domestic government on Part IX column (A) line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	

Form **990** (2018)

JSA 8E1021 1.000 0807CR M200 V 18-8.6F 19111 Form 990 (2018) Page **4** 

Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			ĺ
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			ĺ
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	<u> </u>
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			3.5
	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			ĺ
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
_	Part IV instructions for applicable filing thresholds, conditions, and exceptions):	20-		Х
	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		
b	Schedule L, Part IV	28b		Х
_	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	200		
·	was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Х	ĺ
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
00	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If</i> "Yes," <i>complete Schedule N, Part I</i>	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes,"	<u> </u>		
-	complete Schedule N. Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33	Х	ĺ
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	38	X	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			
4 -	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	Enter the number reported in Box of Fermi 1000. Enter of infect applicable 1,11,11,11			
	Enter the flamber of Fermi 1. Ze included in line 14. Enter 0 in het applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	10		Х
	reportable gaming (gambling) winnings to prize winners?	1c		

Form 990 (2018) Page 5

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0.			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule</i> O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
h	If "Yes," enter the name of the foreign country: ▶			
~	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization			
ou	solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
·	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			37
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			7.7
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.	4.0		v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 37	,		
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	_		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:		37	
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	_
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			X
Socti	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 Codo	. 1	Λ
Secu	on B. Folicies (This Section B requests information about policies not required by the internal Nevenue	Code	·/ Yes	No
40.	Did the consideration have been been been been sense.	10a		X
	Did the organization have local chapters, branches, or affiliates?	104		
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
110	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
11a b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a		12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
b	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		X
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	X	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		Х
Secti	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► CA,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	(Sec	tion 5	01(c)
	Own website Another's website X Upon request Other (explain in Schedule O)			
46				
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
20	financial statements available to the public during the tax year.	c <b>-</b>		
20	State the name, address, and telephone number of the person who possesses the organization's books and record JOSEPH F. CALGER 220 MONTGOMERY STREET, 5TH FLOOR SAN FRANCISCO, CA 94104 415-502-5940	5 <b>P</b>		

Form **990** (2018)

JSA

8E1042 1.000 0807CR M200

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	box,	unles	ss pe	ition more	e than o	an tee)	(D)  Reportable compensation from	(E) Reportable compensation from related	<b>(F)</b> Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1)WILLIAM E. OBERNDORF	1.00									
BOARD CHAIR	1.00	Х		Х				0.	0.	0.
(2)ARTHUR KERN	1.00									
BOARD VICE CHAIR	0.	Х		Х				0.	0.	0.
(3)ANDREW ACH	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
(4)BARBARA BASS BAKAR	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(5)NANCY HELLMAN BECHTLE	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(6)LYNNE BENIOFF	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(7) FAUSTINO BERNADETT JR., MD	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(8)PETER BRIGER JR.	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(9)TODD CARTER	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(10)SELINA GAW CHA	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(11)CONNIE CHEN	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(12)FRED COHEN	1.00									
DIRECTOR	1.00	X						0.	0.	0.
(13)WILLIAM H. DAVIDOW	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(14)ROBIN RICHARDS DONOHOE	1.00									
DIRECTOR	0.	X	<u> </u>	<u></u>		<u> </u>	<u></u>	0.	0.	0.

Form **990** (2018)

JSA

Form 990 (2018) Page **8** 

Name and title	Part VI Section A. Officers, Directors, Tru	ustees, Ke	y En	plc	ye	es,	and F	lig		ed Employees (d	continue	ed)	
1.00	• •	Average hours per week (list any hours for	box,	unles	Pos heck ss pe d a d	more rson lirect	is both or/trust	an ee)	Reportable compensation from the	Reportable compensation from related organizations	am com	timated ount of other pensatio	f
DIRECTOR		organizations below dotted	ndividual trustee or director	nstitutional trustee	Officer	(ey employee	lighest compensated amployee	ormer -		(W-2/1099-MISC)	orga and	anization d related	t
16  WILLIAM S. FISHER		1.00											
DIRECTOR			X						0.	0.			0.
17) SAMEER GANDHI	16) WILLIAM S. FISHER	1.00											
DIRECTOR	DIRECTOR	0.	X						0.	0.			0.
BRIAN GROSSMAN	17) SAMEER GANDHI	1.00											
DIRECTOR	DIRECTOR	1.00	X						0.	0.			0.
19) PHILIP HAMMARSKJOLD	18) BRIAN GROSSMAN	1.00											
DIRECTOR	DIRECTOR	1.00	Х						0.	0.			0.
20   KENNETH HAO	19) PHILIP HAMMARSKJOLD	1.00											
DIRECTOR  1.00 DIRECTOR  0. X  0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0	DIRECTOR	0.	Х						0.	0.			0.
21) JULIA HARTZ	20) KENNETH HAO	1.00											
DIRECTOR 0. X 0. 0. 0.  22) CARL KAWAJA 1.00 DIRECTOR 0. X 0. 0. 0. 0.  23) RICK KIMBALL 1.00 DIRECTOR 0. X 0. 0. 0. 0.  24) GEORGE MARCUS 1.00 DIRECTOR 0. X 0. 0. 0. 0.  25) NION MCEVOY 1.00 DIRECTOR 0. X 0. 0. 0. 0.  25) NION MCEVOY 1.00 Total from continuation sheets to Part VII, Section A  0. 0. 0. 0. 0.  2 Total from continuation sheets to Part VII, Section A 0. 2,450,305. 139,090.  2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization  0.  3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X	DIRECTOR	0.	Х						0.	0.			0.
22) CARL KAWAJA	21) JULIA HARTZ	1.00											
DIRECTOR 0. X 0. 0. 0.  23) RICK KIMBALL 1.00 DIRECTOR 0. X 0. 0. 0. 0.  24) GEORGE MARCUS 1.00 0. 0. 0.  25) NION MCEVOY 1.00 DIRECTOR 0. X 0. 0. 0. 0.  1b Sub-total 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	DIRECTOR	0.	Х						0.	0.			0.
23) RICK KIMBALL	22) CARL KAWAJA	1.00											
DIRECTOR  1.00  DIRECTOR  0. X  0. 0. 0. 0.  24) GEORGE MARCUS  DIRECTOR  0. X  0. 0. 0.  25) NION MCEVOY  DIRECTOR  0. X  0. 0.  0. 0.  1b Sub-total  c Total from continuation sheets to Part VII, Section A  d Total (add lines 1b and 1c).  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization    Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  5 X	DIRECTOR	0.	Х						0.	0.			0.
24) GEORGE MARCUS  DIRECTOR  0. X  0. 0. 0.  25) NION MCEVOY  DIRECTOR  0. X  0. 0.  0. 0.  1b Sub-total  c Total from continuation sheets to Part VII, Section A  d Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual for services rendered to the organization? If "Yes," complete Schedule J for such person  5 X	23) RICK KIMBALL	1.00											
DIRECTOR  1.00 DIRECTOR  0. X  0. 0. 0. 0.  DIRECTOR  0. X  0. 0. 0. 0.  1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization   1 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  2 Total number of individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  5 X	DIRECTOR	0.	Х						0.	0.			0.
DIRECTOR  DIRECTOR  O. 0. 0.  1b Sub-total  c Total from continuation sheets to Part VII, Section A  d Total (add lines 1b and 1c)	24) GEORGE MARCUS	1.00											
DIRECTOR    Director	DIRECTOR	0.	Х						0.	0.			0.
1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  S X	25) NION MCEVOY	1.00											
c Total from continuation sheets to Part VII, Section A  d Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization   Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  X	DIRECTOR	0.	Х						0.	0.			0.
to Total from continuation sheets to Part VII, Section A  d Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization   O  Yes No  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual  Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  X	1h Sub-total								0.	0.			0.
Total (add lines 1b and 1c).  139,090.  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0.  139,090.  Yes No  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual.  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization list any former officer, director, or trustee, key employee, or highest compensated as X  Total number of individual states above) who received more than \$100,000 of reportable compensation from highest compensated and the received more than \$100,000 of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation \$100,000 of reportable compensation from the organization from the organization of individual is to a provide state of the organization of individual for services rendered to the organization? If "Yes," complete Schedule J for such person  Total number of individual is 139,000 of reportable compensation and other compensation from the organization of individual is 139,000 of reportable compensation and other compensation from the organization of individual is 139,000 of reportable compensation and other compensation from the organization of individual is 139,000 of reportable compensation and other compensation from the organization of individual is 139,000 of reportable compensation and o	c Total from continuation sheets to Part VII S	ection A		• •	• •	• •			0.	2,450,305.	1	39,0	90.
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 0.  Yes No  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	•	-		-				•	0.				
reportable compensation from the organization ▶ 0.  Yes No  Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual								re	ceived more than				
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	`		_				·,			Ψ. σσ,σσσ σ.			
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual												Yes	No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.  5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person  5 X											3	100	
organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual											3		
individual													
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person											A	x	
for services rendered to the organization? If "Yes," complete Schedule J for such person											4	21	
											5		X
		os, comple	10 301	ieul	ii <del>c</del> J	101	Sucii	μ <del>α</del> Ι	SUII		J		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 2		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 16

Part VII Section A. Officers, Directors, Tru		<i>y</i> =	. 1			and I	9			or mirror		
(A)	(B)			(0	-			(D)	(E)	_	(F)	
Name and title	Average hours per	(do r	not ch	Posi heck		e than o	ne	Reportable compensation	Reportable compensation from		timated rount o	
	week (list any	,				is both		from	related		other	•
	hours for					or/truste		the	organizations		pensati	
	related organizations	ndi or d	nsti	Officer	(ey	mp	Former	organization	(W-2/1099-MISC)		om the anizatio	
	below dotted	ridua	tutic	ě	emp	est loye	тег	(W-2/1099-MISC)		_	d relate	
	line)	Individual trustee or director	Institutional trustee		Key employee	com				orga	anizatio	ns
		ıste	trus		ď	pen						
		W W	tee			Highest compensated employee						
26) AMY MCKNIGHT	1.00					۵						
DIRECTOR	0.	Х						0.	0.			0
27) JASON MOMENT	1.00											
DIRECTOR	10.	Х						0.	0.			0 .
28) CARMEN POLICY	1.00	21							0.			
DIRECTOR	1.00	X						0.	0.			0 .
29) LISA PRITZKER	1.00	21						0.	0.			
DIRECTOR	1.00	X						0.	0.			0 .
30) STEVEN READ	1.00	21						0.	0.			
DIRECTOR	1.00	X						0.	0.			0 .
31) RICHARD M. ROSENBERG	1.00	- 2						0.	0.			
DIRECTOR	1.00	X						0.	0.			0.
32) JACLYN SAFIER	1.00	- 2						0.	0.			
DIRECTOR	1.00	X						0.	0.			0.
33) GEORGE SCANGOS	1.00	Λ						0.	0.			
DIRECTOR	1.00	X						0.	0.			0.
34) SHAHAN SOGHIKIAN	1.00	- 2						0.	0.			
DIRECTOR	1.00	X						0.	0.			0 .
35) AMANDA M. WALLIS	1.00	- 2						0.	0.			
DIRECTOR	1.00	X						0.	0.			0 .
36) JOAN WEILL	1.00	- 2						0.	0.			
DIRECTOR	0.	X						0.	0.			0 .
	0.	Λ					_	0.	0.			
1b Sub-total												
c Total from continuation sheets to Part VII, S												
d Total (add lines 1b and 1c)									Φ400 000 · f			
2 Total number of individuals (including but not reportable compensation from the organizatio				d ar	OOV	e) wnc	re	eceived more than	\$100,000 of			
reportable compensation from the organizatio		0 .	•								<b>V</b>	
											Yes	No
3 Did the organization list any former office												77
employee on line 1a? If "Yes," complete Sched										3		X
4 For any individual listed on line 1a, is the	sum of rep	ortab	ole c	com	pen	satior	n ai	nd other compens	sation from the			
organization and related organizations gr									le J for such	_	37	
individual										4	X	
5 Did any person listed on line 1a receive or												
for services rendered to the organization? If "Y	es," comple	te Sch	nedu	ıle J	for	such	per	son		5		X
Section B. Independent Contractors												
1 Complete this table for your five highest com												
compensation from the organization. Report of	compensation	on tor	ıne	cal	enc	ıar yea	ar e	ending with or with	iiii the organizatio	ıs tax		

year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

(A)	(B)			(C	;)			(D)	(E)	(F	=)
Name and title	Average hours per week (list any hours for related	box,	not cho unless er and	Posi eck i s per a di	tion more rson irect	than on is both a or/truste	an	Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	Estim amou oth comper from	nated unt of ner nsation n the
	organizations below dotted line)	Individual trustee or director	Institutional trustee	icer	Key employee	Highest compensated employee	mer	(W-2/1099-MISC)		organi and re organiz	elated
7) ANDREW K. WOEBER	1.00										
DIRECTOR	0.	Х						0.	0.		
8) JENNIFER ARNETT	12.00										
VICE PRESIDENT	50.00			Х				0.	484,728.	20	6,43
9) JOHN STEPHENS DOWNS	12.00										
SECRETARY	50.00			Х				0.	243,181.	20	6,87
0) JOHN FORD	12.00										
VICE PRESIDENT	50.00			Х				0.	144,128.		19
1) SAMUEL HAWGOOD	5.00										
PRESIDENT	50.00			Х				0.	867,009.	28	8,22
2) PAUL JENNY	5.00										
TREASURER	50.00			Х				0.	380,628.	!	5,23
3) KAUSHAL SHAH	12.00										
ASSISTANT TREASURER	50.00			Х				0.	194,073.	3	3,31
4) JOHN GARDNER TRIMBLE	12.00										
ASSISTANT SECRETARY	50.00			Х				0.	136,558.	18	8,81
b Sub-total							<b>&gt;</b>				
c Total from continuation sheets to Part VII,	Section A						<b>&gt;</b>				
d Total (add lines 1b and 1c)							<b>•</b>				
2 Total number of individuals (including but no				dab	oove	e) who	re	ceived more than	\$100,000 of		
reportable compensation from the organizat		0.	•							1.2	
B Did the organization list any former of											'es
employee on line 1a? If "Yes," complete School										3	
For any individual listed on line 1a, is the organization and related organizations individual	greater than	\$15	0,00	00?	lf	"Yes,	" (	complete Schedu	le J for such	4	x
5 Did any person listed on line 1a receive											
for services rendered to the organization? If										5	$\Box$
Section B. Independent Contractors											

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Page 9

#### Part VIII Statement of Revenue

				<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from ta under sections 512-514
nts	1a	Federated campaigns 1a					
and Other Similar Amounts	b	Membership dues 1b					
٦	С	Fundraising events 1c	166,831.				
nila I	d	Related organizations					
<u>.</u>	е	Government grants (contributions) 1e					
the	f	All other contributions, gifts, grants,	364,140,237.				
0	_	and similar amounts not included above . 1f	52,502,606.				
a	g h	Noncash contributions included in lines 1a-1f: \$ <b>Total.</b> Add lines 1a-1f		364,307,068.			
ם ב			Business Code				
5	2a						
	b						
2	С						
Ď	d						
riogiam Service Nevellue	е						
5	f	All other program service revenue					
-	g	Total. Add lines 2a-2f		0.			Ι
	3	Investment income (including dividends		19,659,409.		-731,405.	20,390,81
		and other similar amounts)		19,659,409.		-/31,405.	20,390,81
	4 5	Income from investment of tax-exempt bond p Royalties		0.			
	•	(i) Real	(ii) Personal	0.			
	6a	Gross rents					
	b	Less: rental expenses					
	C	Rental income or (loss)					
	d	Net rental income or (loss)		0.			
	7a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 352,789,694.					
	b	Less: cost or other basis					
		and sales expenses 356,280,000.					
		Gain or (loss)3,490,306.					
	d	Net gain or (loss)		-3,490,306.			-3,490,30
בַּ	8a	Gross income from fundraising					
בֿ מ		events (not including \$166,831.					
		of contributions reported on line 1c).  See Part IV, line 18	2,750.				
	b	Less: direct expenses	4,583.				
<b>'</b>		Net income or (loss) from fundraising events _	▶	-1,833.			-1,83
		Gross income from gaming activities.  See Part IV, line 19	0.				
		Less: direct expenses	0.	0.			
1	10a	Gross sales of inventory, less returns and allowances	0.				
	b c	Less: cost of goods sold	0.	0.			
		Miscellaneous Revenue	Business Code				
1	11a						
	b						
	С						
	d	All other revenue					
- 1		Total. Add lines 11a-11d		0.			

# Part IX Statement of Functional Expenses

ection 501(c)(3) and 501(c)(4) organizations must cor	plete all columns. All other o	organizations must com	plete column	(A).
---	--------------------------------	------------------------	--------------	------

	Check if Schedule O contains a response or note to any line in this Part IX						
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses		
1	Grants and other assistance to domestic organizations						
	and domestic governments. See Part IV, line 21	337,159,274.	337,159,274.				
2	Grants and other assistance to domestic						
	individuals. See Part IV, line 22	0.					
3	Grants and other assistance to foreign						
	organizations, foreign governments, and foreign						
	individuals. See Part IV, lines 15 and 16	0.					
4	Benefits paid to or for members	0.					
5	Compensation of current officers, directors,	_					
	trustees, and key employees	0.					
6	Compensation not included above, to disqualified						
	persons (as defined under section 4958(f)(1)) and						
	persons described in section 4958(c)(3)(B)	0.					
7	Other salaries and wages	0.					
8	Pension plan accruals and contributions (include	0					
	section 401(k) and 403(b) employer contributions)	0.					
9	Other employee benefits	0.					
10	Payroll taxes	0.					
	Fees for services (non-employees):	0					
	Management	108,815.		108,815.			
	Legal	102,580.		102,580.			
	Accounting	102,380.		102,360.			
	Lobbying	0.					
	Professional fundraising services. See Part IV, line 17	9,108,055.		9,108,055.			
	f Investment management fees	7,100,033.		7,100,033.			
ç	Other. (If line 11g amount exceeds 10% of line 25, column	949,987.		949,987.			
40	(A) amount, list line 11g expenses on Schedule O.)	0.		313,307.			
	Advertising and promotion	0.					
13 14	Office expenses Information technology	0.					
15		0.					
16	Royalties	0.					
17		0.					
	Payments of travel or entertainment expenses						
. •	for any federal, state, or local public officials	0.					
19	Conferences, conventions, and meetings	0.					
20		0.					
21		0.					
22		0.					
23	Insurance	0.					
24							
	above (List miscellaneous expenses in line 24e. If						
	line 24e amount exceeds 10% of line 25, column						
	(A) amount, list line 24e expenses on Schedule O.)						
а	I						
b	D						
c	:						
c							
e	All other expenses	245 422 55	225 152 253	10.050.15=			
	Total functional expenses. Add lines 1 through 24e	347,428,711.	337,159,274.	10,269,437.			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising calibitation. Charle here.						
	fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)	0.					

Form 990 (2018) Page **11** 

## Part X Balance Sheet

	ILΛ				
		Check if Schedule O contains a response or note to any line in this P	art X		<u> </u>
			(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	0.	1	0.
	2	Savings and temporary cash investments	395,263,223.	2	383,770,813.
	3	Pledges and grants receivable, net	138,378,994.	3	90,166,284.
	4	Accounts receivable, net	0.	4	0.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
	_	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0.	5	0.
	6	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers			
		and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary	0	_	0
ts	_	organizations (see instructions). Complete Part II of Schedule L	0.	6	0.
Assets	7	Notes and loans receivable, net		7	0.
ĕ	8	Inventories for sale or use	0.	8	0.
	9	Prepaid expenses and deferred charges	0.	9	0.
	TUA	Land, buildings, and equipment: cost or			
	h	other basis. Complete Part VI of Schedule D  Less: accumulated depreciation	0	10c	0.
	11	•	407,135,108.	11	375,777,141.
	12	Investments - publicly traded securities Investments - other securities. See Part IV, line 11	1,234,153,307.		1,434,208,881.
	13	Investments - program-related. See Part IV, line 11		13	0.
	14				0.
	15	Intangible assets		15	20,739,750.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	2,187,717,104.	16	2,304,662,869.
_	17	Accounts payable and accrued expenses	0.		0.
	18	Grants payable	0.		0.
	19	Deferred revenue ATCH 3	0.	19	1,500,953.
	20	Tax-exempt bond liabilities		20	0.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	15,702,899.	21	18,239,631.
S	22	Loans and other payables to current and former officers, directors,			
Liabilities		trustees, key employees, highest compensated employees, and			
iabi		disqualified persons. Complete Part II of Schedule L	0.	22	0.
	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	321,730,917.	25	329,417,318.
	26	Total liabilities. Add lines 17 through 25	337,433,816.	26	349,157,902.
es		Organizations that follow SFAS 117 (ASC 958), check here complete lines 27 through 29, and lines 33 and 34.			
and	27	Unrestricted net assets		27	
Fund Balances	28	Temporarily restricted net assets		28	
pq	29	Permanently restricted net assets		29	
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check here 🕨 🗓 and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds	0.	30	0.
Assets	31	Paid-in or capital surplus, or land, building, or equipment fund	0.	31	0.
	32	Retained earnings, endowment, accumulated income, or other funds	1,850,283,288.	32	1,955,504,967.
Net	33	Total net assets or fund balances	1,850,283,288.	33	1,955,504,967.
_	34	Total liabilities and net assets/fund balances	2,187,717,104.	34	2,304,662,869.
					Form <b>990</b> (2018)

Page **12** Form 990 (2018)

011111 00	(2010)					jo . <u> </u>
Part						
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		80,4		
2	Total expenses (must equal Part IX, column (A), line 25)	2		47,4		
3	Revenue less expenses. Subtract line 2 from line 1	3		33,0		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		50,2		
5	Net unrealized gains (losses) on investments	5		69,9	80,0	
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9		2,1	96,0	00.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	1,9	55,5	04,9	67.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi					
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversi	ight			
	of the audit, review, or compilation of its financial statements and selection of an independent acc		-	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e					
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth	ı in			
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits?	ergo	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au			3b		

Form **990** (2018)

8E1054 1.000 0807CR M200 V 18-8.6F 19111

#### **SCHEDULE A** (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization FOUNDATION

Department of the Treasury

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

Employer identification number 94-2829914

Pa	rt I	Reason for Public Cha	rity Status (All o	organizations must o	omplet	e this pa	art.) See instructions	
		anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	neck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches desc	ribed in <b>s</b>	section 1	70(b)(1)(A)(i).	
2		A school described in <b>secti</b>	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	-EZ).)	
3		A hospital or a cooperative	hospital service o	rganization described	in <b>sectio</b>	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed in	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	tate:					
5	X	An organization operated	for the benefit of	a college or universit	y owne	d or ope	rated by a governme	ntal unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in <b>sect</b>	tion 170(	b)(1)(A)(v).	
7		An organization that norma	ally receives a sub	ostantial part of its su	pport fr	om a go	vernmental unit or fro	om the general public
		described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)				
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org	ganization describe	ed in <b>section 170(b)(1</b>	)(A)(ix)	operated	I in conjunction with a	land-grant college
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). E	nter the i	name, city, and state of	f the college or
		university:						
10		An organization that norma receipts from activities rela support from gross investm acquired by the organizatio	ited to its exempt f nent income and ui in after June 30, 19	unctions - subject to on the subject to one of the subject to subj	certain e able inco ( <b>a)(2).</b> (0	exception ome (less Complete	s, and (2) no more tha s section 511 tax) from Part III.)	n 331/3 %of its
11	_	An organization organized	•	•	-		, , , ,	
12		An organization organized	•	•			•	
		of one or more publicly su						
		Check the box in lines 12a t	•	• •	• • •		•	
а	L	<b>Type I.</b> A supporting orga	•	•	•		• • • • • • • • • • • • • • • • • • • •	
		the supported organization		• • • •		ajority of	the directors or truste	es of the
_	Г	supporting organization.						
b	· L	<b>Type II.</b> A supporting org	•					
		control or management of		=	the sam	ie persor	is that control or man	age the supported
	Г	organization(s). You must	-					
С	L	Type III functionally integrated						ly integrated with,
		its supported organization		•				t
d		Type III non-functionally			-			- ' '
		that is not functionally inte	-		-			an attentiveness
_	Г	requirement (see instruct Check this box if the orga	•	•				I. Turno III
е	_	functionally integrated, or						і, туре ііі
f	Fr	nter the number of supported	• •	, , ,	porting t	Jiganizai	IOH.	
		ovide the following information						
		lame of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of
	(-,	tamo or capponted organization	(,	(described on lines 1-10	listed in yo	ur governing	support (see	other support (see
				above (see instructions))	Yes	ment?	instructions)	instructions)
					163	140		
(A)								
/D\								
(B)								
(C)								
(D)								
(E)								
Tot	al							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	<b>(c)</b> 2016	(d) 2017	<b>(e)</b> 2018	(f) Total	
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	387,811,402.	220,051,429.	197,815,204.	459,384,292.	364,307,068.	1,629,369,395.	
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.	
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.	
4	Total. Add lines 1 through 3	387,811,402.	220,051,429.	197,815,204.	459,384,292.	364,307,068.	1,629,369,395.	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount							
_	shown on line 11, column (f)						314,022,056.	
6	Public support. Subtract line 5 from line 4						1,315,347,339.	
	tion B. Total Support	( ) 0044	42.0045	( ) 0040	(1) 0047	( ) 0040	(0 T )	
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total	
7 8	Amounts from line 4	387,811,402. 12,537,651.	220,051,429. 18,132,274.	197,815,204. 30,784,277.	459,384,292. 34,205,426.	364,307,068. 19,659,409.	115,319,037.	
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.	
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.	
11	Total support. Add lines 7 through 10						1,744,688,432.	
12	Gross receipts from related activities, etc. (s	see instructions) .				12		
13	First five years. If the Form 990 is forganization, check this box and stop here	<u> </u>		d, third, fourth,	or fifth tax yea	ar as a section	501(c)(3)	
Sec	tion C. Computation of Public Sup		•				75.20	
14	Public support percentage for 2018 (li		· -			14	75.39 <b>%</b> 71.68 <b>%</b>	
15	Public support percentage from 2017					15		
16a	331/3% support test - 2018. If the org	=						
	box and <b>stop here.</b> The organization q							
D	331/3% support test - 2017. If the org							
47-	this box and <b>stop here.</b> The organization	•		-				
17a	<b>10%-facts-and-circumstances test - 2</b> 10% or more, and if the organization							
	Part VI how the organization meets t							
	organization						▶ □	
b	10%-facts-and-circumstances test - 2							
	15 is 10% or more, and if the orga							
	Explain in Part VI how the organizati							
	supported organization							
18	Private foundation. If the organization							
	instructions							

0807CR M200 V 18-8.6F 19111

Schedule A (Form 990 or 990-EZ) 2018 Page 3

#### Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, i	<u>'</u>	,	
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
•	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
ŭ	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
6 7a	· · · · · · · · · · · · · · · · · · ·						
ıa	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С 8	Add lines 7a and 7b						
Ü	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
9	Amounts from line 6	(-, -		(-, -	(1)	(1)	
	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties, and income from similar sources						
h	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
•	Add lines 10a and 10b						
	Net income from unrelated business						
11	activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
40	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)		tionle first	 	a. f:fil. /		E04(-)(0)
14	First five years. If the Form 990 is for	•					` ^ ` _
500	organization, check this box and stop here. tion C. Computation of Public Supp						
15	Public support percentage for 2018 (line 8,		<u> </u>	mn (f))		45	0/
						. 15	<u>%</u>
16 Sec	Public support percentage from 2017 Sche tion D. Computation of Investment					16	<u>%</u>
				13 column (f))		17	%
17 18	Investment income percentage for 2018 (lin						% %
18	Investment income percentage from 2017 S					18	
туа	331/3% support tests - 2018. If the org						
L	17 is not more than 331/3%, check thi		_				
Ø	331/3% support tests - 2017. If the orgal line 18 is not more than 331/3%, check						
20	<b>Private foundation.</b> If the organization of		-	•			
20	roundation. If the organization t	and mor officer	a box on mie	, .ou, or 19t	, oncor una D	on una 300 mon	40110110

JSA 8E1221 1.000

Schedule A (Form 990 or 990-EZ) 2018 Page **4** 

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
	Did any any and disputely of a second for displaced in the Co. A hold a second library into			

b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.** 

c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.** 

10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.

**b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2018 Page 5

Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
_		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).			
_		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	_		
Sacti	on E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	one)	
a	The organization satisfied the Activities Test. Complete <b>line 2</b> below.	a aou	0110).	
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions).	
			Yes	
2	Activities Test. Answer (a) and (b) below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
h	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
b	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Page 6 Schedule A (Form 990 or 990-EZ) 2018

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	ization	S	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	g trust o	n Nov. 20, 1970 (expla	in in Part VI). <b>See</b>
instructions. All other Type III non-functionally integrated supporting organization	zations r	nust complete Sectio	ns A through E.
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		(optional)
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
<b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally		ated Type III supporting	g organization (see

Schedule A (Form 990 or 990-EZ) 2018

instructions).

8E1231 1.000 0807CR M200 V 18-8.6F

Page 7 Schedule A (Form 990 or 990-EZ) 2018

Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ex	xempt purposes		
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed	
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2018			
a	From 2013			
b	From 2014			
С	From 2015			
d	From 2016			
е	From 2017			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i	Carryover from 2013 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in <b>Part VI</b> . See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2019. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2014			
b	Excess from 2015			
С	Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2018

d Excess from 2017 Excess from 2018

Schedule A (Form 990 or 990-EZ) 2018 Page **8** 

Schedule A (Form 990 or 990-E.

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule A (Form 990 or 990-EZ) 2018

#### **SCHEDULE D** (Form 990)

# Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization UNIVERSITY OF CALIFORNIA SAN FRANCISCO

Employer identification number

FOU	JNDATION	94-2829914
Pa	organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held i	in donor advised
	funds are the organization's property, subject to the organization's exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant ful	nds can be used
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for ar	ny other purpose
	conferring impermissible private benefit?	Yes No
Pa	rt II Conservation Easements.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (e.g., recreation or education)  Preservation of	of a historically important land area
	Protection of natural habitat Preservation of	of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in	
	easement on the last day of the tax year.	Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
С	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a	
	historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminal	ated by the organization during the
	tax year ▶	
4	Number of states where property subject to conservation easement is located	<del></del>
5	Does the organization have a written policy regarding the periodic monitoring, inspection	
_	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing cons	servation easements during the year
7	Amount of average incurred in manifesing inspecting handling of violetions and enforcing on	and any action and appropriate designs the year
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing co	onservation easements during the year
8	\$ Does each conservation easement reported on line 2(d) above satisfy the requirements of sections.	on 170(h)(4)(R)(i)
0		
9	and section 170(h)(4)(B)(ii)?	
3	balance sheet, and include, if applicable, the text of the footnote to the organization's financia	
	organization's accounting for conservation easements.	
Pa	organizations Maintaining Collections of Art, Historical Treasures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its re	evenue statement and balance sheet
	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reworks of art, historical treasures, or other similar assets held for public exhibition, educ	cation, or research in furtherance of
	public service, provide, in Part XIII, the text of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements that described an approximation of the footnote to its financial statements.	
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its re works of art, historical treasures, or other similar assets held for public exhibition, educ	
	public service, provide the following amounts relating to these items:	data, or recognist in future affect of
	(i) Revenue included on Form 990, Part VIII, line 1	<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar a	
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these items	
а	Revenue included on Form 990, Part VIII, line 1	
b	Assets included in Form 990, Part X	<b>▶</b> \$

Page 2 Schedule D (Form 990) 2018

Pa	rt III Organizations Maintain	ing Collections of	Art, Historical Tre	easures, or Oth	er Similar Assets (	continue		age <b>=</b>
3	Using the organization's acquisition							of its
	collection items (check all that app	oly):						
а	Public exhibition		d Loan	or exchange prog	rams			
b	Scholarly research		e Other					
С	Preservation for future gene	rations						_
4	Provide a description of the orga	nization's collections	and explain how	they further the	organization's exemp	t purpos	se in	Part
	XIII.		,	•				
5	During the year, did the organization	on solicit or receive o	donations of art, hist	orical treasures,	or other similar			
	assets to be sold to raise funds rati				_	Yes		No
Pa	rt IV Escrow and Custodial A		•		<u> </u>			
	Complete if the organiza		es" on Form 990, F	Part IV, line 9, o	r reported an amou	nt on Fo	rm	
	990, Part X, line 21.				·			
1a	Is the organization an agent, truste	ee, custodian or othe	er intermediary for o	ontributions or ot	her assets not			
	included on Form 990, Part X?					Yes	X	No
b	If "Yes," explain the arrangement i				_			-
					Amount	t		
С	Beginning balance			1c				
d	Additions during the year							
е	Distributions during the year							
f	Ending balance							
2a	Did the organization include an am				ial account liability?	X Yes		No
b	If "Yes," explain the arrangement i	n Part XIII. Check h	ere if the explanatior	has been provide	ed on Part XIII	<u> </u>		1
	rt V Endowment Funds.						·	
	Complete if the organiza	ation answered "Ye	es" on Form 990, F					
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four	years	back
1a	Beginning of year balance	1432799187.	1088502562.	958,384,508	3. 947,825,866.	895,0	596,	023.
b	Contributions	169,666,191.	289,539,860.	47,525,363	L. 93,644,538.	74,	438,	304.
c	Net investment earnings, gains,							
	and losses	72,840,273.	112,077,861.	132,289,091	L42,722,570.	14,	011,	558.
d	Grants or scholarships	68,269,110.	57,321,096.	49,696,398	3. 39,788,326.	36,	166,	019.
	Other expenditures for facilities							
	and programs				575,000.		154,	000.
f	Administrative expenses	4,945,000.						
g	End of year balance	1602091541.	1432799187.	1088502562	2. 958,384,508.	947,8	325,	866.
2	Provide the estimated percentage	of the current year	end balance (line 1g.	column (a)) held	as:			
а	Board designated or quasi-endown	nent ▶ 36.5000	)_%	( //				
b	Permanent endowment ▶ 52.2	2000 %						
С	Temporarily restricted endowment	11.3000 %						
	The percentages on lines 2a, 2b, a	and 2c should equal	100%.					
3a	Are there endowment funds not in	the possession of the	ne organization that	are held and adı	ministered for the	_		
	organization by:						Yes	No
	(i) unrelated organizations					3a(i)		X
	(ii) related organizations					3a(ii)	Х	
b	If "Yes" on line 3a(ii), are the relat	ed organizations liste	d as required on Sch	edule R?		3b	Х	
4	Describe in Part XIII the intended		tion's endowment fu	nds.				
Pa	rt VI Land, Buildings, and Eq	uipment.	00" on Farm 000	Dort IV   line 44	. Coo Form 000 D		0 10	
	Complete if the organiz	(a) Cost or				art 入, IIII d) Book va		<u>.                                      </u>
	Description of property	(inves	tment) (b) Cost		epreciation (C	u, book va	iue	
1 a	Land							
b	Buildings							
С	Leasehold improvements							
d	Equipment							
_е	Other							
	I. Add lines 1a through 1e. (Column		n 990. Part X. colum	n (B) line 10c )	<b>•</b>			

Schedule D (Form 990) 2018			Page
Part VII Investments - Other Securities. Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11b. See Form 990, P	art X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A) PRIVATE EQUITIES	318,519,085.	FMV	
(B) REAL ESTATE/REITS	61,711,640.	FMV	
(C) OTHER INVESTMENTS	7,578,590.	FMV	
(D) COMMINGLED EQUITY	1,046,399,566.	FMV	
(E)			
(F)			
(G)			
(H)	1 424 000 001		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	1,434,208,881.		
Part VIII Investments - Program Related. Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11c. See Form 990, P	art X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuatior Cost or end-of-year market	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.		Doubly line 44d Cas Farms 000 F	lant V lina 45
Complete if the organization answered		, Part IV, line 11d. See Form 990, P	
	scription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
<u>(6)</u>			
(7)			
(8)			
(9) Total. (Column (b) must equal Form 990, Part X, col. (B) li	ino 15 )		
Part X Other Liabilities.	ine 10.), , , , , , , , , , , , , , , , , , ,		
Complete if the organization answered line 25.	l "Yes" on Form 990	, Part IV, line 11e or 11f. See Form	990, Part X,
1. (a) Description of liability	(b) Book valu	е	
(1) Federal income taxes	.,		
(2)OTHER LIABILITIES	35,218,9	966.	
(3) FUNDS HELD FOR BENEFIT OF OTHE	264,189,8		
(4) ANNUITIES PAYABLE	7,038,	739.	
(5) PAYABLE FOR INVESTMENTS PURCHA	418,8		
(6) INTER-UNIT PAYABLE	22,550,9	946.	
(7) DEFERRED TAX LIABILITY			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 329,417,3	318.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

JSA 8E1270 1.000

Schedule D (Form 990) 2018 Page 4

Reconciliation of Revenue per Audited Financial Statements With Revenue per Returnation Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	rn.
1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains (losses) on investments	1
e Add lines 2a through 2d	3
b Other (Describe in Part XIII.)  c Add lines 4a and 4b  Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	T . T
Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25:  Donated services and use of facilities  Prior year adjustments  Other losses  Other (Describe in Part XIII.)  e Add lines 2a through 2d	2e
a Investment expenses not included on Form 990, Part VIII, line 7b  b Other (Describe in Part XIII.)  c Add lines 4a and 4b	3 4c
Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	Part V, line 4; Part X, line
THE ORGANIZATION SERVES AS TRUSTEE FOR CHARITABLE REMAINDER TRUSTS.	
SCHEDULE D, PART V, LINE 4 THE ENDOWMENT EXISTS EXCLUSIVELY TO SUPPORT	
THE ACTIVITIES OF THE UNIVERSITY OF CALIFORNIA SAN FRANCISCO.	

JSA 8E1271 1.000

Schedule D (Form 990) 2018

0807CR M200 V 18-8.6F 19111

Part XIII Supplemental Information (continued)

Schedule D (Form 990) 2018

#### **SCHEDULE F** (Form 990)

#### Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 018**Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

**Employer identification number** 94-2829914

FOUNDATION General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number (c) Number of (d) Activities conducted in the (e) If activity listed in (d) is (f) Total of offices in employees, region (by type) (such as, a program service, expenditures for fundraising, program services, describe specific type of the region agents, and and investments investments, grants to recipients located in the region) independent service(s) in the region in the region contractors in the region (1) CENTRAL AMERICA/CARIBBEAN Ω 0. INVESTMENTS N/A 516,586,649. 0. INVESTMENTS 93,615,187. (2) EUROPE 0. N/A (3) SOUTH ASIA 0. 0. INVESTMENTS N/A 57,615,447. (4) (5) (6) (7) (8) (9) (10) (11) (12) (13)(14)(15)(16)(17)Subtotal 3a 667,817,283. Total from continuation sheets to Part I

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2018

667,817,283.

Totals (add lines 3a and 3b)

Schedule F (Fe	m 990) 2018	Page 2
Part II	Grants and Other Assistance to Organizations or Entities Outside the United States, Complete if the organization answered "Yes'	" on Form 990

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	<b>(c)</b> Region	(d) Purpose of grant	<b>(e)</b> Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
2 Ente	he IRS, or for which the gra	t organizations listed above antee or counsel has provide ganizations or entities	ed a section 501(c)(3)	equivalency lette	er		<b>•</b>		

Part III

Schedule F (Form 990) 2018 Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (c) Number of (b) Region (d) Amount of (e) Manner of (f) Amount of (g) Description (h) Method of noncash assistance valuation (book, FMV, recipients cash grant cash of noncash disbursement assistance appraisal, other) (1) (2) (3) \_(4) (5) (6) (7) (8) (9) (10)(11) (12) (13) (14)(15)(16) (17) (18)

Schedule F (Form 990) 2018

Part IV Foreign Forms Page 4

ган	i oreign i ornis			
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X	Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)		Yes	X No

Schedule F (Form 990) 2018

8E1277 1.000 0807CR M200 V 18-8.6F Schedule F (Form 990) 2018 Page **5** 

# Part V Supplem

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINES 3, COLUMN(F)

TOTAL AMOUNT REPRESENTS BOOK VALUE OF INVESTMENTS.

Schedule F (Form 990) 2018

#### SCHEDULE G (Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest instructions.

OMB No. 1545-0047

2018

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

Inspection Employer identification number

FOUI	NDATION					94-2829914	
Part					l "Yes" on Form 9	990, Part IV, line	17.
	Form 990-EZ filers are not		-				
1	Indicate whether the organization rais	_		_			
a	Mail solicitations	е			non-government g		
b		f			government grants	3	
C	Phone solicitations	g	Spec	cial fundra	ising events		
d	<u> </u>						
2a	Did the organization have a written of						Yes No
h	or key employees listed in Form 990. If "Yes," list the 10 highest paid indiv						
	compensated at least \$5,000 by the		(Turiuraisc	is, puisuo	in to agreements	under willen the	ranaraiser is to be
	, , ,	9					
			(iii) Did fun	draiser have		(v) Amount paid to	(vi) Amount paid to
	<ul><li>(i) Name and address of individual or entity (fundraiser)</li></ul>	(ii) Activity		r control of	(iv) Gross receipts from activity	(or retained by) fundraiser listed in	(or retained by)
	or entity (idildialser)		contrib	utions?	nom activity	col. (i)	organization
			Yes	No			
1							
2							
3							
·							
4							
5							
6							
7							
8							
·							
9							
10							
Total	List all states in which the organization	tion is registered a	r licences	l to policit	t contributions or	has been notified	it is event from
3	registration or licensing.	lion is registered o	n licerisec	i to solicit	CONTINUUTIONS OF	nas been nouneu	it is exempt from
	. og.oao or moonomig.						

Sch	UNIVER: edule G (Form 990 or 990-EZ) 2018	SITY OF CALIFORNI	A SAN FRANCISCO	94	-2829914 Page <b>2</b>
_	Fundraising Events. Completed more than \$15,000 of fundrated events with gross receipts greaters.	aising event contributi			, line 18, or reported
		(a) Event #1 DIRECTOR'S CIRC	<b>(b)</b> Event #2	(c) Other events	(d) Total events (add col. (a) through
4		(event type)	(event type)	(total number)	col. (c))
Revenue	1 Gross receipts	169,581.			169,581.
ď	2 Less: Contributions	166,831.			166,831.
	3 Gross income (line 1 minus				
	line 2)	2,750.			2,750.
	4 Cash prizes				
	5 Noncash prizes				
suses	6 Rent/facility costs				
<b>Direct Expenses</b>	7 Food and beverages				
Direc	8 Entertainment				
	9 Other direct expenses	4,583.			4,583.
	10 Direct expense summary. Add lin	es 4 through 9 in colu	mn (d)		4,583.
D	11 Net income summary. Subtract li				-1,833.
	Gaming. Complete if the org \$15,000 on Form 990-EZ, lin		res on Form 990,	Part IV, line 19, of	r reported more than
Jue		(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))

	ψ 13,000 OH 1 OHH 330-LZ, HH	c oa.						
Revenue		(a) Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))			
Re	1 Gross revenue							
ses	2 Cash prizes							
xpen	3 Noncash prizes							
Direct Expenses	4 Rent/facility costs							
	5 Other direct expenses							
	6 Volunteer labor	Yes % No	Yes% No	Yes% No				
	7 Direct expense summary. Add lines 2 through 5 in column (d)							
	8 Net gaming income summary. Su	btract line 7 from line	1, column (d)	<u></u> ▶				
-								
10a b	, , ,	g licenses revoked, susp	pended, or terminated du	uring the tax year?	Yes No			

Sched	Tule G (Form 990 or 990-EZ) 2018
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?Yes No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
·	in 103, onto hame and address of the time party.
	Name ▶
	Address ►
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶ \$
	Description of services provided ▶
	Director/officer Employee Independent contractor
17	Mandatory distributions:
а	
	retain the state gaming license?
b	
	or spent in the organization's own exempt activities during the tax year 🕨 \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2018

#### SCHEDULE I (Form 990)

### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2018

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

or the latest information.

Open to Public Inspection

Employer identification number

FOUNDATION						94-282991	.4
Part I General Information on Grants and	d Assistanc	е				•	
<ol> <li>Does the organization maintain records to su the selection criteria used to award the grant</li> <li>Describe in Part IV the organization's proced</li> </ol>	s or assistand	e?					Yes X No
Part IV, line 21, for any recipient the		•					es" on Form 990,
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) REGENTS OF THE UNIVERSITY OF CALIFORNIA							
1111 FRANKLIN STREET OAKLAND, CA 94607	94-3067788	501(C)(3)	316,415,618.				SEE PART IV
(2) OAKLAND CHILDREN'S HOSPITAL AND RESEARCH CE 747 52ND ST OAKLAND, CA 94609	94-0382330	501(C)(3)	20,743,656.				SEE PART IV
_(3)							
(4)							
_(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
<ul><li>2 Enter total number of section 501(c)(3) and</li><li>3 Enter total number of other organizations list</li></ul>	•	•					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2018)

Schedule I (Form 990) (2018)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
2					
3					
4					
5					
3					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART I, LINE 2

GRANTS AND ALLOCATIONS

ALL CONTRIBUTIONS RECEIVED BY THE FOUNDATION ARE GRANTED TO THE REGENTS OF THE UNIVERSITY OF CALIFORNIA AND ITS AFFILIATES, EXCLUSIVELY FOR THE BENEFIT OF THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO (UCSF). THE REGENTS OF THE UNIVERSITY OF CALIFORNIA TOGETHER WITH UCSF FOUNDATION ASSUMES RESPONSIBILITY FOR MONITORING ITS GRANTS TO ENSURE THAT SUCH GRANTS ARE USED FOR PROPER PURPOSES AND ARE NOT OTHERWISE DIVERTED FROM ITS INTENDED USE.

Schedule I (Form 990) (2018)

Page 2

Schedule I (F	Form 990) (2018)
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	<b>(c)</b> Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART II, LINE 1, COLUMN (H)

CAPITAL AND OTHER ENTERPRISE/PROGRAMATIC NEEDS

PART II, LINE 2, COLUMN (H)

CAPITAL AND OTHER ENTERPRISE/PROGRAMATIC NEEDS

# SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2018
Open to Public Inspection

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

FOUNDATION

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

94-2829914

Part I Questions Regarding Compensation Yes Nο 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Χ Х **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Х c Participate in, or receive payment from, an equity-based compensation arrangement?..... If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Χ a The organization? 5a Х 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Χ Χ 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed Χ payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe X 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in 

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

UNIVERSITY OF CALIFORNIA SAN FRANCISCO 94-2829914

Schedule J (Form 990) 2018 Page 2

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
JENNIFER ARNETT	(i)	0.	0.	0.	0.	0.	0.	0.
1VICE PRESIDENT	(ii)	474,715.	0.	10,013.	0.	26,435.	511,163.	0.
JOHN STEPHENS DOWNS	(i)	0.	0.	0.	0.	0.	0.	0.
2SECRETARY	(ii)	243,181.	0.	0.	0.	26,875.	270,056.	0.
SAMUEL HAWGOOD	(i)	0.	0.	0.	0.	0.	0.	0.
3PRESIDENT	(ii)	845,901.	0.	21,108.	0.	28,221.	895,230.	0.
PAUL JENNY	(i)	0.	0.	0.	0.	0.	0.	0.
4TREASURER	(ii)	378,541.	0.	2,087.	0.	5,237.	385,865.	0.
KAUSHAL SHAH	(i)	0.	0.	0.	0.	0.	0.	0.
5ASSISTANT TREASURER	(ii)	194,073.	0.	0.	0.	33,315.	227,388.	0.
JOHN GARDNER TRIMBLE	(i)	0.	0.	0.	0.	0.	0.	0.
6ASSISTANT SECRETARY	(ii)	136,558.	0.	0.	0.	18,810.	155,368.	0.
	(i)							
_ 7	(ii)							
	(i)							
_ 8	(ii)							
	(i)							
_ 9	(ii)							
	(i)							
_10	(ii)							
	(i)							
_11	(ii)							
	(i)							
_12	(ii)							
	(i)							
_13	(ii)							
	(i)							
14	(ii)							
	(i)							
_15	(ii)							
	(i)							
16	(ii)							

UNIVERSITY OF CALIFORNIA SAN FRANCISCO 94-2829914

Schedule J (Form 990) 2018

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J

THE FOUNDATION DOES NOT HAVE ANY EMPLOYEES. NONE OF THE LISTED

INDIVIDUALS RECEIVED ANY COMPENSATION FROM THE FILING ORGANIZATION.

DURING FY19, EACH WAS AN EMPLOYEE OF THE UNIVERSITY OF CALIFORNIA, SAN

FRANCISCO, A RELATED ORGANIZATION.

#### **SCHEDULE L**

(Form 990 or 990-EZ)

Department of the Treasury

### Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open To Public Inspection

▶Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service UNIVERSITY OF CALIFORNIA SAN FRANCISCO Name of the organization **Employer identification number** FOUNDATION 94-2829914 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5) (6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (a) Name of interested person (b) Relationship (f) Balance due (g) In default? (h) Approved (i) Written (c) Purpose of (d) Loan to or (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? From Yes No Yes No Yes No (1) (2) (3)(4) (5) (6) (7)(8)(9)(10)Total Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance person and the organization (1)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

(2) (3)(4)(5) (6) (7) (8) (9) (10)

Schedule L (Form 990 or 990-EZ) 2018

### Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
(1) ROUTE ONE INVESTMENT COMPANY	DIRECTOR - EQUITY MEMBER	626,951.	MANAGEMENT FEES		Х
(2) ROUTE ONE INVESTMENT COMPANY	DIRECTOR - EQUITY MEMBER	8,500,000.	INVESTMENT CONTRIBUTION		Х
_(3)					
_(4)					
_ (5)					
(6)					
_ (7)					
(8)					
(9)					
(10)					

#### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV

A DIRECTOR IS A PORTFOLIO MANAGER AT AN INVESTMENT COMPANY AND HAS A 35% INTEREST IN THAT COMPANY. THE INVESTMENT COMPANY MANAGES INVESTMENTS ON BEHALF OF THE UCSF FOUNDATION. THE DIRECTOR RECUSES HIMSELF FROM ALL DISCUSSIONS AND VOTING RELATED TO THE COMPANY.

# SCHEDULE M (Form 990)

**Noncash Contributions** 

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

Employer identification number 94-2829914

FOUNDATION **Types of Property** Part I (c) (a) (b) (d) Noncash contribution Check if Number of contributions or Method of determining amounts reported on applicable noncash contribution amounts items contributed Form 990, Part VIII, line 1g Art - Works of art 1 Art - Historical treasures 3 Art - Fractional interests Books and publications 5 Clothing and household 6 Cars and other vehicles 7 Intellectual property 206. 52,502,606. Χ FMV Securities - Publicly traded 10 Securities - Closely held stock Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 Qualified conservation contribution - Historic structures 14 Qualified conservation contribution - Other 15 Real estate - Residential Real estate - Commercial 16 Real estate - Other 17 Collectibles 18 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy 22 Historical artifacts Scientific specimens 23 24 Archeological artifacts 25 Other ►( 26 Other ►( 27 Other ►( 28 Other ►( Number of Forms 8283 received by the organization during the tax year for contributions for 29 which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . . . . . . . . . . No Yes 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required X 30a **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard Χ contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Χ contributions? 32a **b** If "Yes," describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

describe in Part II.

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) (2018) Page 2

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, COLUMN B

THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS.

THE SOLICITATION AND PROCESSING OF NON-CASH GIFTS.

SCHEDULE M, LINE 32

THE FOUNDATION USES A BANK OR OTHER FINANCIAL INSTITUTION TO FACILITATE THE SALE OF PUBLICLY TRADED STOCK. THE FOUNDATION ALSO UTILIZES THE SERVICES OF THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO TO ASSIST WITH

### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

UNIVERSITY OF CALIFORNIA SAN FRANCISCO Employer ide

FOUNDATION

Employer identification number 94-2829914

FORM 990, PART I, LINE 1 AND PART III, LINE 1
ORGANIZATION'S MISSION

THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO(UCSF) IS AMONG THE WORLD'S LEADING UNIVERSITIES DEDICATED TO ADVANCING HEALTH WORLDWIDE THROUGH BIOMEDICAL RESEARCH, GRADUATE-LEVEL EDUCATION IN THE LIFE SCIENCES AND HEALTH PROFESSIONS, AND EXCELLENT PATIENT CARE. THE UCSF FOUNDATION AND ITS VOLUNTEER BOARD OF OVERSEERS SUPPORT UCSF'S CORE MISSION BY RAISING PRIVATE FUNDS FOR THE UNIVERSITY.

UCSF IS DEVOTED AT EVERY LEVEL TO SERVING THE PUBLIC IN SAN FRANCISCO AND BEYOND. IT DELIVERS A SUBSTANTIAL NATIONAL AND GLOBAL IMPACT BY TRAINING THE NEXT GENERATION OF SCIENTISTS AND HEALTH CARE PROFESSIONALS, CONDUCTING BREAKTHROUGH RESEARCH, TRANSLATING SCIENTIFIC DISCOVERIES INTO EXCEPTIONAL CARE, AND MAKING HEALTH ADVANCES MORE ACCESSIBLE TO VULNERABLE POPULATIONS.

GIFTS FROM PRIVATE DONORS KEEP UCSF AMONG THE TOP HEALTH-SCIENCE

UNIVERSITIES IN THE WORLD BY ENABLING THE UNIVERSITY TO ATTRACT AND

RETAIN TOP FACULTY MEMBERS AND STUDENTS, FUNDING RESEARCH THAT LEADS TO

GROUNDBREAKING DISCOVERIES, AND SUPPORTING THE DELIVERY OF

WORLD-CLASS, COMPASSIONATE CARE.

THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO FOUNDATION (THE FOUNDATION)

ENCOURAGES AND MANAGES INDIVIDUAL, CORPORATE, AND FOUNDATION GIFTS TO ALL UCSF SCHOOLS AND PROGRAMS, AND TOGETHER WITH UCSF, ENSURES THAT GIFTS ARE USED IN STRICT ACCORDANCE WITH DONORS' WISHES.

#### ACCOMPLISHMENTS

=========

IN 2019, DISTRIBUTIONS TO UCSF AND RELATED AFFILIATES TOTALED \$337

MILLION. DISTRIBUTIONS ARE BASED ON UCSF'S PROGRAMMATIC NEEDS, SUBJECT TO

GIFT RESTRICTIONS AND THE FUNDS AVAILABLE IN ANY PARTICULAR YEAR. THEY

INCLUDE TRANSFERS OF GIFTS INTENDED TO FUND CAPITAL PROJECTS, GIFTS FOR

OTHER PURPOSES, AND ENDOWMENT INCOME.

2019 DISTRIBUTIONS FOR CAPITAL PROJECTS - INCLUDING THE CENTER FOR VISION BUILDING, THE PRECISION CANCER MEDICINE BUILDING, THE MISSION BAY HOSPITAL COMPLEX, THE CHILD, TEEN & FAMILY CENTER, ZSFG ACADEMIC RESEARCH BUILDING AND DEPARTMENT OF PSYCHIATRY BUILDING - TOTALED \$54 MILLION.

NONCAPITAL DISTRIBUTIONS SUPPORTING RESEARCH, FACULTY, STUDENT FINANCIAL AID, PATIENT CARE AND OTHER ENTERPRISE NEEDS TOTALED \$284 MILLION.

FORM 990, PART I, LINE 6 TOTAL NUMBER OF VOLUNTEERS

BOARD MEMBERS SERVE ON A VOLUNTARY BASIS.

FORM 990, PART IV, LINE 35A

VARIOUS CHARITABLE REMAINDER TRUSTS WERE CONTROLLED ENTITIES OF THE

FILING ORGANIZATION UNDER SECTION 512(B)(13). THESE CHARITABLE REMAINDER TRUSTS WERE REPORTED ON SCHEDULE R, PART IV.

FORM 990, PART VI, SECTION B, LINE 11 FORM 990 REVIEW PROCESS

THE FORM 990 WAS PREPARED WITH THE ASSISTANCE OF A PAID PREPARER. THE FOUNDATION'S FORM 990 IS REVIEWED BY THE AUDIT COMMITTEE, AND MADE AVAILABLE TO THE BOARD OF DIRECTORS FOR REVIEW PRIOR TO FILING. THE NON-PUBLIC SCHEDULE B IS REVIEWED BY UCSF'S CHANCELLOR, UCSF'S VICE CHANCELLOR FOR DEVELOPMENT, AND THE CHAIR OF THE FOUNDATION'S BOARD OF OVERSEERS.

FORM 990, PART VI, SECTION B, LINE 12C CONFLICTS OF INTEREST

THE BOARD AND OFFICERS OF THE FOUNDATION ARE SUBJECT TO CONFLICT OF

INTEREST POLICIES ESTABLISHED BY THE REGENTS OF THE UNIVERSITY OF

CALIFORNIA UNDER THE CONSTITUTION AND LAWS OF THE STATE OF CALIFORNIA. IN

ADDITION, OFFICERS AND DIRECTORS ARE REQUIRED TO RESPOND TO AN ANNUAL

CONFLICT OF INTEREST QUESTIONNAIRE. THE ASSISTANT SECRETARY REVIEWS THE

QUESTIONNAIRES AND DISCUSSES WITH SENIOR MANAGEMENT AS APPROPRIATE.

DEPENDING ON THE NATURE OF THE CONFLICT, THE INDIVIDUAL WILL BE ASKED TO

RECUSE THEMSELVES FROM DISCUSSIONS AND/OR ABSTAIN FROM VOTING.

FORM 990, PART VI, SECTION B, LINE 15 COMPENSATION POLICY

THE FOUNDATION DOES NOT HAVE ANY EMPLOYEES. NONE OF THE LISTED

INDIVIDUALS RECEIVED ANY COMPENSATION FROM THE FILING ORGANIZATION.

DURING FY19, EACH WAS AN EMPLOYEE OF THE UNIVERSITY OF CALIFORNIA SAN FRANCISCO, A RELATED ORGANIZATION.

FORM 990, PART VI, SECTION C, LINE 19 AVAILABILITY OF DOCUMENTS

THE UNIVERSITY OF CALIFORNIA SAN FRANCISCO FOUNDATION'S GOVERNING

DOCUMENTS, FINANCIAL STATEMENTS, AND THE CONFLICT OF INTEREST POLICY

PROMULGATED BY THE REGENTS OF CALIFORNIA ARE AVAILABLE ON THE UNIVERSITY

OF CALIFORNIA SAN FRANCISCO'S WEBSITE AND UPON REQUEST.

FORM 990, PART VI, SECTION B, LINE 16B

WHILE THERE IS NO WRITTEN POLICY REGARDING REVIEW OF ARRANGEMENTS WITH TAXABLE ENTITIES, PRIOR TO ENTERING INTO SUCH AGREEMENTS THE FOUNDATION ENGAGES THE SERVICES OF LEGAL COUNSEL TO REVIEW THE AGREEMENTS, IN PART TO ENSURE THAT THE AGREEMENTS ARE CONSISTENT WITH THE FOUNDATION'S MISSION AND WOULD NOT JEOPARDIZE THE FOUNDATION'S TAX EXEMPT STATUS.

FORM 990, PART XI, LINE 9

OTHER CHANGES IN NET ASSETS OR FUND BALANCES

-----

DEFERRED FEDERAL INCOME TAX BENEFIT \$2,196,000

FORM 990, PART VI, SECTION A, LINE 2 FAMILY RELATIONSHIP

0807CR M200

DORIS FISHER & WILLIAM FISHER - MOTHER & SON

ATTACHMENT 1

#### FORM 990, PART III - PROGRAM SERVICE, LINE 4A

IN 2019, DISTRIBUTIONS TO UCSF AND RELATED AFFILIATES TOTALED \$337 MILLION. DISTRIBUTIONS ARE BASED ON UCSF'S PROGRAMMATIC NEEDS,

SUBJECT TO GIFT RESTRICTIONS AND THE FUNDS AVAILABLE IN ANY

PARTICULAR YEAR. THEY INCLUDE TRANSFERS OF GIFTS INTENDED TO FUND

CAPITAL PROJECTS, GIFTS FOR OTHER PURPOSES, AND ENDOWMENT INCOME.

2019 DISTRIBUTIONS FOR CAPITAL PROJECTS - INCLUDING THE CENTER FOR VISION BUILDING, THE PRECISION CANCER MEDICINE BUILDING, THE MISSION BAY HOSPITAL COMPLEX, AND THE CHILD, TEEN & FAMILY CENTER, ZSFG ACADEMIC RESEARCH BUILDING AND DEPARTMENT OF PSYCHIATRY BUILDING - TOTALED \$54 MILLION. NONCAPITAL DISTRIBUTIONS SUPPORTING RESEARCH, FACULTY, STUDENT FINANCIAL AID, PATIENT CARE AND OTHER ENTERPRISE NEEDS TOTALED \$284 MILLION.

ATTACHMENT 2

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
BRIGHTSTAR CAPITAL PARTNERS 650 FIFTH ST, 29TH FLOOR NEW YORK, NY 10019	INV. MANAGEMENT	1,448,098.
HILLHOUSE FUND IV FEEDER LP 27 HOSPITAL ROAD GEORGETOWN GRAND CAYMAN CAYMAN ISLANDS KYI-9008	INV. MANAGEMENT	602,000.
HILLHOUSE FUND III FEEDER LP 28 HOSPITAL ROAD	INV. MANAGEMENT	549,334.

Schedule O (Form 990 or 990-EZ) 2018 Page 2

UNIVERSITY OF CALIFORNIA SAN FRANCISCO Employer identification number Name of the organization FOUNDATION 94-2829914

ATTACHMENT 2 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

GEORGETOWN GRAND CAYMAN CAYMAN ISLANDS KYI-9009

ADVISORY RESEARCH INV. MANAGEMENT 510,040.

180 N. STETSON AVE, STE 5500

CHICAGO, IL 60601

FOCUSED INVESTORS INV. MANAGEMENT 392,469.

9777 WILSHIRE BLVD, SUITE 910 BEVERLY HILLS, CA 90212

ATTACHMENT 3

FORM 990, PART X - DEFERRED REVENUE

BEGINNING ENDING DESCRIPTION BOOK VALUE BOOK VALUE

DEFERRED REVENUE 1,500,953.

TOTALS 1,500,953.

#### **SCHEDULE R** (Form 990)

# **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

Employer identification number 94-2829914

FOUNDATION

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Name, address, and EIN (if a	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity	
(1) BAYSIDE PARTNERS GP LLC						
220 MONTGOMERY ST 5TH FL	SAN FRANCISCO, CA 94104	531390	DE	-12,590.	0.	UCSF FDN
(2)						
(3)						
(4)						
(5)						
(6)						

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
						Yes	No
(1) REGENTS OF THE UNIVERSITY OF CALIFORNIA 94-3067788							
1111 FRANKLIN ST OAKLAND, CA 94607	HIGHER ED	CA	501(C)(3)	6	CA GOVT		X
(2) UCSF FAMILY HOUSE 94-2722663							
50 IRVING STREET SAN FRANCISCO, CA 94122	SEE PART VII	CA	501(C)(3)	6	N/A		X
(3) OAKLAND CHILDREN'S HOSPITAL AND RESEARCH 94-0382330							
747 52ND ST OAKLAND, CA 94609	HOSPITAL	CA	501(C)(3)	6	CA GOVT		X
(4) UCSF FOUNDATION INVESTMENT COMPANY 47-3599471							
220 MONTGOMERY STREET, 5TH FLO SAN FRANCISCO, CA 94104	SEE PART VII	CA	501(C)(3)	11A	UCSF FDN	X	
(5)							
(6)							
(7)							
	1						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

JSA 8E1307 1.000

0807CR M200

V 18-8.6F

19111

Schedule R (Form 990) 2018 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		Disproportiona		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gen man	(j) eral or aging tner?	<b>(k)</b> Percentage ownership
		,,		,			Yes	No		Yes	No			
(1) SEE PART VII														
	REAL ESTATE	CA	UCSF FOUNDATION	EXCLUDED	4,345,366.	0.		х	23,729.		Х	91.9200		
(2) SEE PART VII														
	INVESTMENTS	NC	UCSF FOUNDATION	EXCLUDED	-432,250.	55,892,291.		х	0.		Х	99.9854		
(3)	_													
(4)														
(5)														
(6)														
(7)														

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)( controll entity
								Yes N
(1) CHARITABLE REMAINDER TRUSTS (40)								
		CA	VARIOUS	TRUST				
(2) POOLED INCOME FUND (2)								
		CA	VARIOUS	TRUST				
(3)								
(4)								
(5)								
(6)								
(7)								

0807CR M200

Schedule R (Form 990) 2018

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X
b	Gift, grant, or capital contribution to related organization(s)				1b	X	
	Gift, grant, or capital contribution from related organization(s)				1c		X
	Loans or loan guarantees to or for related organization(s)				1d		X
е	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s)				1f		
g	Sale of assets to related organization(s)				1g		X
	Purchase of assets from related organization(s)				1h		X
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
•							
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	X	
	Performance of services or membership or fundraising solicitations for related organization(s)				11		X
	Performance of services or membership or fundraising solicitations by related organization(s).				1m	Х	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Х	
	Sharing of paid employees with related organization(s)				10	Х	
	0 1 1,						
р	Reimbursement paid to related organization(s) for expenses				1p		X
-	Reimbursement paid by related organization(s) for expenses				1q	Х	
•							
r	Other transfer of cash or property to related organization(s)				1r		X
	Other transfer of cash or property from related organization(s)				1s	Х	
	If the answer to any of the above is "Yes," see the instructions for information on who must complete				shold	s.	
	(a)	(b)	(c)		(d)		
	Name of related organization	Transaction type (a-s)	Amount involved	Method amou	ot dete int invo		ıg
		71 \ /					
(1)	CHARITABLE REMAINDER TRUSTS (6)	S	405,626.	FMV			
(2)	UCSF FOUNDATION INVESTMENT COMPANY	M	4,945,000.	FMV			

(1) CHARITABLE REMAINDER TRUSTS (6)	S	405,626.	FMV
(2) UCSF FOUNDATION INVESTMENT COMPANY	M	4,945,000.	FMV
(3) BAYSIDE PARTNERS LP	S		FMV
(4) TRUEBRIDGE CAPITAL VENTURE PARTNERS LLC	В	54,555,391.	FMV
(5)			

Schedule R (Form 990) 2018

Schedule R (Form 990) 2018

# Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) (c) Primary activity Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	organizations?		total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													-
(15)													
(16)													
(10)													

Schedule R (Form 990) 2018

Schedule R (Form 990) 2018 Page 5

#### Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

PART II, LINE 4(B)

INVESTMENT MANAGEMENT SERVICES

PART II, LINE 2(B)

TEMPORARY LODGING FOR PATIENTS AND THEIR FAMILIES

PART III, LINE 1(A)

LIMITED PARTNERSHIP INTEREST IN:

BAYSIDE PARTNERS LP, 94-3113538

268 BUSH STREET #4203 SAN FRANCISCO CA, 94104-3503

PART III, LINE 2(A)

LIMITED PARTNERSHIP INTEREST IN:

TRUEBRIDGE CAPITAL VENTURE PARTNERS LLC, 82-3629417

1011 HAMILTON RD #400, CHAPEL HILL, NC 27517